

Systemwide UCEAP Headcount and FTE: Academic Years 2003/04 Through 2012/13.

	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>Total</u>
Headcount	4,241	4,208	4,147	4,120	4,529	4,337	4,528	4,808	4,808	4,684	44,080
FTE	2,545	2,490	2,483	2,437	2,648	2,525	2,601	2,680	2,680	2,534	25,253
Ratio of Headcount/FTE	1.67	1.69	1.67	1.69	1.71	1.72	1.74	1.79	1.85	1.94	1.75
Ratio of FTE/Headcount	0.60	0.59	0.60	0.59	0.58	0.58	0.57	0.56	0.54	0.52	0.57

Source: UCEAP Research, October, 2013.

